

DDC prepares for BRAC 2005 implementation

Lunch & Learn offers details on BRAC 2005

By Polly Charbonneau, DDC Command Affairs

The Base Realignment and Closure Act of 2005, or BRAC 2005, will have two major impacts on the Defense Distribution Center (DDC). Supply, storage and distribution management will be dramatically reconfigured. Of a lesser magnitude but still important, the commodity privatization will also impact DDC.

Steve Bitner, DDC's BRAC Retail Transition team lead, led a Lunch & Learn discussion for DDC HQ employees about the implementation of BRAC 2005. More than 40 DDC HQ employees attended.

A major intent of the 2005 BRAC is transformation, Bitner said. Specifically, the authors hope to establish a consolidated multi-service supply, storage and distribution system that enhances the strategic deployment and sustainment of expeditionary joint forces worldwide. Additionally, the authors hope to create joint activities in heavy DOD concentration areas inside the U.S.

To achieve this transformation, the BRAC 2005 authors are reconfiguring wholesale storage and distribution around four regional Strategic Distribution Platforms (SDPs), which will be operated by DDC.

DDC's two existing SDPs, Defense Distribution Depot San Joaquin, Calif. (DDJC) and Defense Distribution Depot Susquehanna, Pa. (DDSP) will continue their operations. Two additional SDPs will be created. One at Defense Distribution Depot Oklahoma, Okla. (DDOO) and the other at Defense Distribution Depot Warner Robins, Ga. (DDWG).

Additionally, BRAC 2005 will realign the remaining CONUS DDC distribution centers as Forward Distribution Points (FDPs) and consolidate their supply and storage functions, and associated inventories with those supporting industrial activities

such as maintenance depots and shipyards.

The DDC distribution centers to be realigned are located at Albany, Ga. (DDAG); Anniston, Ala. (DDAA); Barstow, Calif. (DDBC); Cherry Point, N.C. (DDCN); Corpus Christi, Texas (DDCT); Hill, Utah (DDHU); Jacksonville, Fla. (DDJF); Norfolk, Va. (DDNV); Puget Sound, Wash. (DDPW); Richmond, Va. (DDRV); San Diego, Calif. (DDDC); and Tobyhanna, Pa. (DDTP).

Taken from the BRAC baseline (information gathered in 2003), this realignment and consolidation will result in elimination of more than 700 positions at DDC distribution centers around the country, Bitner said.

Ultimately, Bitner said, it is hoped that BRAC 2005 will result in enhanced deployment and sustainment of expeditionary forces, a reduction in excess capacity, and the elimination of unnecessary redundancy.

BRAC 2005 will also close one of the oldest distribution centers in the U.S., Defense Distribution Depot Columbus, Ohio.

The realignments, downsizing, and closure will result in an estimated savings of \$2.9 billion in Net Present Value through FY 2025, Bitner said.

However, for DDC to realize these changes and savings, the item managers of the stock that will be eliminated must act first, Bitner said. "We can't achieve our savings until the ICPs (Inventory Control Points) have dealt with the inventory reductions."

The inventory reductions will be substantial, Bitner said. BRAC 2005 requires that the FDPs shrink their covered storage areas by more than 40 percent.

In addition to the inventory reductions, another change to DDC's current business practices will be the privatization of commodity storage and distribution, Bitner said.

Bitner said that site visits were about to begin at several of DDC's CONUS distribution centers. Visits to the distribution centers are designed to determine exactly what is "as is, where is," Bitner said.

The site visits will be led by part of the

BRAC governance structure, the Material Readiness Program Office, or MRPO.

The MRPO is comprised of more than 50 representatives from each military service and Department of Defense agencies.

Balanced Scorecard: A perspective for making business decisions

Jessica Walter, DDC Command Affairs

"Get a perspective!" was displayed in bold font on the 9 ft. by 12 ft. screen as more than 40 Defense Distribution Center (DDC) headquarters employees entered the DDC conference center for the January Lunch & Learn session.

The topic was Balanced Scorecard, a document that provides a perspective for defining and implementing business practices that increase DDC's capability to serve the Warfighter.

"This is a structured approach to what we do, how we'll do it, and guidelines for doing our business," said DDC Strategic Planner Bob Hauseman.

DDC's Balanced Scorecard identifies the values, goals and perspectives that are used to guide DDC leaders through the decision-making process to ensure DDC is poised to provide top-quality customer support to America's Warfighters.



DDC Strategic Planner Bob Hauseman describes how DDC's Balanced Scorecard is focused on customer satisfaction and is used at every level of the organization to guide decisions that affect DDC's future.