



July 2010

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SPECIAL EDITION

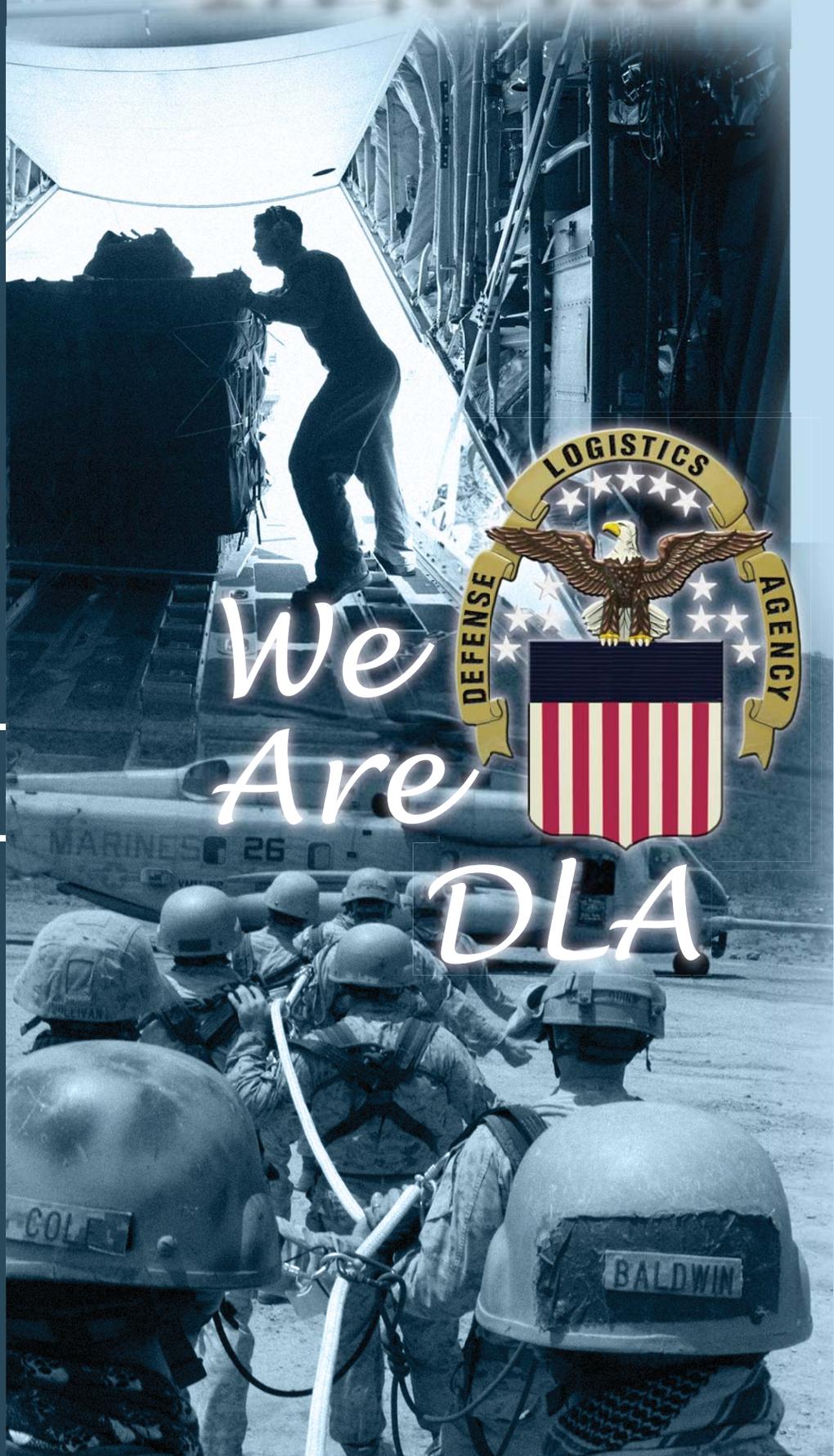
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mission renamed DLA
Distribution

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Agency launches 'We Are DLA'
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DISTRIBUTION *In Review*



*We
Are
DLA*



DLA DISTRIBUTION *In Review*

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FROM THE DESK OF VICE ADM. ALAN S. THOMPSON, DLA DIRECTOR

For about the last year I have had a team from across DLA working to help me find an answer to a long-term Agency challenge – the fragmented nature of our identity to both ourselves and the public. While it's never affected our ability to perform our mission with efficiency and dedication, it has consistently led to confusion and misunderstanding among our employees, our customers and our stakeholders.

My guidance at the start of this project was to build a concept that would strengthen our position as the leader in defense logistics and bring DLA together, both in name and in spirit, so that we can achieve our full potential as an Enterprise. I want us to create a "single agency" environment, internally and externally, by building a greater sense of community and ownership for each of you. At the same time, I want to provide a clearer and more definitive identity for customers and stakeholders. I feel we must pursue the fusion of our Agency with a sense of urgency and total employee involvement.

Under my guidance, the team developed the We Are DLA initiative, and I believe it is a vital step forward for our Enterprise. The key to our success, now and in the future, may well rest on our ability to present ourselves as a cohesive, collaborative and forward-thinking organization. One in which we hold and demonstrate great pride

in the unity of our mission, our values and our accomplishments.

Your senior leaders and I thoroughly reviewed the plan for We Are DLA. We believe it will have a significant and positive effect across both our workforce and our external partners and audiences. For DLA, our names and our culture now reflect our unity of effort. From our longest employed to our newest members, including those who came from former military service sites, we clearly see our affiliation and integration. As we begin to work together in both name and spirit, I believe we'll see a marked improvement in our collaborative efforts to provide the best support to our Warfighters.

For those we serve, our clear identity makes it easier for them to interact with DLA. The changes increase their awareness of DLA's comprehensive mission, products and services. The end result advances their understanding and use of DLA's full potential to provide effective support for the Department through strong supply chain and logistics integration.

Please understand, We are DLA is much more than just changing names. It's about helping DOD and our customers see the full value of DLA as we enter a time of ever-shrinking resources. This initiative will help ensure that DLA's importance to

the Defense Department is clearly seen and easily understood by all concerned parties. It strengthens the Agency through unity and it helps you – our employees – better understand that you are part of something bigger, that in fact each of you is key to DLA and its global mission.

Organizational change always presents a time of great opportunity paired with anxiety, but this plan does not result in any changes to missions or functions. I also want to assure you that we will affect these changes at the lowest cost. We must always be aware that our resources come from taxpayers' dollars and that our assets are intended to support America's Warfighters.

I believe We Are DLA will magnify our success as we bring the diverse capabilities of DLA together as a unified, cohesive team. But this effort will not succeed without the support of each member of the DLA team. Our joint efforts are fundamental in everything we do here at DLA and never more so than with the We Are DLA initiative. You are my primary conduit and way of ensuring that We Are DLA fulfills its potential.

I look forward to the coming days and I hope that you do as well. I see a time of vast transformation – for the better – on our horizon and I anticipate sharing it with each of you.

DLA DISTRIBUTION IN REVIEW

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DLA launches 'We Are DLA' initiative, Defense distribution mission renamed DLA Distribution

By Stacy L. Umstead, DLA Distribution Public Affairs

The Defense Logistics Agency launched a new initiative called "We Are DLA" July 19 in an effort to create a single-agency environment among its customers and its global workforce.

The agency, which has field sites in 48 states and 28 countries, helps customers get the supplies they need, but their organizational names often reflect missions or locations without associating them to the larger DLA enterprise. The We Are DLA initiative is expected to create a single-agency environment that lets customers know exactly "who" DLA is and helps the agency build a greater sense of community among its global workforce.

The distribution arm of DLA, Defense Distribution Center, located in New Cumberland, Pa., is now called DLA Distribution. Its 25 distribution centers and mapping offices are also renamed to reflect their affiliation with the DLA enterprise.

Organizational change always presents a time of great opportunity paired with anxiety, but this plan does not result in any changes to missions or functions. "This change is significant in terms of integration," said Senior Executive Service member and deputy commander for DLA Distribution, William Budden. "Our mission and primary focus remains to support the Warfighter by providing what they need to operate around-the-clock, around-the-globe."

The new name, DLA Distribution reflects the mission in providing distribution solutions to the Warfighter and other customers as an element of DLA's overarching mission and focus areas of Warfighter support enhancement, stewardship excellence and workforce development.

Agency leaders want to be unified in delivering what warfighters expect and to be viewed by stakeholders as a single enterprise DLA Headquarters officials said. The unified approach is especially critical as DLA continues integrating additional responsibilities and personnel from the military services through the 2005 Base Realignment and Closure recommendations.

"I think the resulting transparency will educate our customers on the total width and breadth of the enterprise behind their logistics services," said Vice Admiral Alan S. Thompson director, DLA. "Also, I believe it will enlighten our employees on both their place in this worldwide enterprise and the wide range of possibilities inherent in working for a global agency."

This is the first time in DLA's 49-year history that an attempt has been made to make organizational names consistent.

As the Department of Defense's combat logistics support agency, DLA provides the Army, Navy, Air Force, Marine Corps, other federal agencies, and joint and allied forces with a variety of logistics, acquisition and technical services. The agency sources and provides nearly 100 percent of the consumable items America's military forces need to operate, from food, fuel and energy, to uniforms, medical supplies, and construction and barrier equipment. DLA also supplies more than 80 percent of the military's spare parts.

Questions on the We Are DLA campaign can be sent to: WeAreDLA@dla.mil.

DLA DISTRIBUTION IN REVIEW

<i>Former Name</i>	<i>New Name</i>
Defense Distribution Center	DLA Distribution
Defense Distribution Depot Albany, Georgia	DLA Distribution Albany, Georgia
Defense Distribution Depot Anniston, Alabama	DLA Distribution Anniston, Alabama
Defense Distribution Depot Barstow, California	DLA Distribution Barstow, California
Defense Distribution Depot Cherry Point, North Carolina	DLA Distribution Cherry Point, North Carolina
Defense Distribution Depot Corpus Christi, Texas	DLA Distribution Corpus Christi, Texas
Defense Distribution Depot Europe	DLA Distribution Europe
Defense Distribution Depot Guam, Marianas	DLA Distribution Guam, Marianas
Defense Distribution Depot Hill, Utah	DLA Distribution Hill, Utah
Defense Distribution Depot Jacksonville, Florida	DLA Distribution Jacksonville, Florida
Defense Distribution Depot Korea	DLA Distribution Korea
Defense Distribution Depot Kuwait, Southwest Asia	DLA Distribution Kuwait, Southwest Asia
Defense Distribution Depot Norfolk, Virginia	DLA Distribution Norfolk, Virginia
Defense Distribution Depot Oklahoma City, Oklahoma	DLA Distribution Oklahoma City, Oklahoma
Defense Distribution Depot Pearl Harbor, Hawaii	DLA Distribution Pearl Harbor, Hawaii
Defense Distribution Depot Puget Sound, Washington	DLA Distribution Puget Sound, Washington
Defense Distribution Depot Red River, Texas	DLA Distribution Red River, Texas
Defense Distribution Depot Richmond, Virginia	DLA Distribution Richmond, Virginia
Defense Distribution Depot San Diego, California	DLA Distribution San Diego, California
Defense Distribution Depot Sigonella, Italy	DLA Distribution Sigonella, Italy
Defense Distribution Depot San Joaquin, California	DLA Distribution San Joaquin, California
Defense Distribution Depot Susquehanna, Pennsylvania	DLA Distribution Susquehanna, Pennsylvania
Defense Distribution Depot Tobyhanna, Pennsylvania	DLA Distribution Tobyhanna, Pennsylvania
Defense Distribution Depot Warner Robins, Georgia	DLA Distribution Warner Robins, Georgia
Defense Distribution Depot Yokosuka, Japan	DLA Distribution Yokosuka, Japan
Defense Distribution Depot Mapping Activity	DLA Distribution Mapping
	DLA Distribution Mapping Germany
	DLA Distribution Mapping Hawaii
	DLA Distribution Mapping Italy
	DLA Distribution Mapping Japan
	DLA Distribution Mapping Korea
	DLA Distribution Mapping Bahrain
	DLA Distribution Mapping Norfolk, Virginia
	DLA Distribution Mapping San Diego, California
	DLA Distribution Mapping, Tampa, Florida
Defense Distribution Expeditionary Depot	DLA Distribution Expeditionary



Agency launches 'We Are DLA' initiative

The Defense Logistics Agency launched a new initiative called "We Are DLA" July 19 in an effort to create a single-agency environment among customers and its global workforce.

The agency has field sites in 48 states and 28 countries to help customers get the supplies they need, said DLA Director Navy Vice Adm. Alan Thompson, but their organizational names often reflect missions or locations without associating them to the larger DLA enterprise.

The We Are DLA initiative is expected to create a single-agency environment that lets customers know exactly "who" DLA is and helps the agency build a greater sense of community among its global workforce.

The first step in emphasizing DLA's identity will be the renaming of field activities to clearly identify each as a part of DLA. The names will reflect each activity's affiliation with DLA, as well as the commodity or service it provides to customers. The new names of primary-level field activities are:

- Defense Supply Center Columbus – DLA Land and Maritime;
- Defense Supply Center Philadelphia – DLA Troop Support;
- Defense Supply Center Richmond – DLA Aviation;
- Defense Energy Support Center – DLA Energy;
- Defense Reutilization and Marketing Service – DLA Disposition Services; and
- Defense Distribution Center – DLA Distribution.

Signs, websites and marketing materials will gradually change to depict the new names. These and other visual materials used to represent DLA, such as the DLA emblem, flags and stationery, must adhere to guidelines set forth in a new DLA Style Guide, which

will be available to employees through the eWorkplace Intranet site.

The cost of these changes will be minimal because items like identification badges and organizational flags will be replaced only after current supplies are exhausted or natural wear and tear requires replacement, according to officials in the agency's Human Resources and Enterprise Transformation directorates.

A checklist will instruct employees how to make changes to things like voicemail messages and e-mail signature blocks that include previous organization titles.

Agency leaders want to be unified in delivering what Warfighters expect and to be viewed by stakeholders as a single enterprise, officials said. The unified approach is especially critical as DLA continues integrating additional responsibilities and personnel from the military services through the 2005 Base Realignment and Closure recommendations.

"I think the resulting transparency will educate our customers on the total width and breadth of the enterprise behind their logistics services," Thompson said. "Also, I believe it will enlighten our employees on both their place in this worldwide enterprise and the wide range of possibilities inherent in working for a global agency."

This is the first time in DLA's 49-year history that an attempt has been made to make organizational names consistent, the director added.

Questions on the We Are DLA campaign can be sent to: WeAreDLA@dla.mil.



A look at DLA and its primary level field activities

DLA

As America's combat logistics support agency, the Defense Logistics Agency provides the Army, Navy, Air Force, Marine Corps, other federal agencies, and joint and allied forces with a variety of logistics, acquisition and technical services. The Agency sources and provides nearly 100 percent of the consumable items America's military forces need to operate . . .from food, fuel and energy, to uniforms, medical supplies, and construction and barrier equipment. DLA also supplies about 84 percent of the military's spare parts. In addition, the Agency manages the reutilization of military equipment, provides catalogs and other logistics information products, and offers document automation and production services. Defense Logistics Agency is headquartered at Fort Belvoir, Va. A global enterprise, wherever the United States has a military presence, DLA is likely there as well.

DLA Quick Facts:

Fiscal Year 2009 revenues of nearly \$38 billion would put DLA in the top 60 of the Fortune 500 list, ahead of companies like American Express, DuPont and Coca Cola.

- Employs about 26,000 civilian and military employees.
- Supports nearly 1,600 weapon systems.
- Manages eight supply chains and nearly five million items.
- Administers the storage and disposal of strategic and critical materials to support national defense.
- Operates in 48 states (minus Vermont and Iowa) and 28 countries.
- Processes 131,000 requisitions and nearly 10,000 contract actions a day.
- Manages 25 distribution depots worldwide.
- Has the third largest storage capacity of the top 50 distribution warehouses (behind FedEx and UPS).
- Is a leader in DoD's efforts to supply the military services with alternative fuel and renewable energy solutions.
- Supports humanitarian relief efforts at home and abroad.
- Provides logistics support to other federal agencies.
- Fiscal Year 2009 Foreign Military Sales of about \$1.5 billion, supporting 118 countries.

REGIONAL COMMANDS

- **DLA Central:** provides the single face to the combatant commander, integrating DLA support throughout the CENTCOM AOR for logistical solutions with assistance from the DLA field activities within the continental United States, or CONUS.
- **DLA Europe & Africa:** provides a single DLA interface for EUCOM and Africa Command warfighters, reaching back to other DLA activities in Europe and CONUS for logistics solutions.
- **DLA Pacific:** supplies the Pacific Region with logistics and supply services.



DLA Distribution

DLA Distribution maintains a network of 25 worldwide distribution centers and an expeditionary distribution capability that allows the organization to execute its mission. It receives, stores, and ships materiel from various Department of Defense classes of supply, and manages and distributes maps to worldwide customers. Through a network of distribution centers, DLA Distribution also provides continental United States disaster relief support as well as humanitarian relief support throughout the world.

DLA Distribution offers best value supply chain solutions through a broad range of services including Contingency Support Teams, customized kitting, dedicated truck delivery, in-transit visibility, Radio Frequency Identification and receipt, storage and issue of critical

items for the Warfighter.

Customers include the U.S. Army, Marine Corps, Navy, Air Force and other agencies. Headquartered in New Cumberland, Pa., DLA Distribution operates a global network of 25 distribution centers that employ over 10,000 employees worldwide. DLA Distribution is a field activity of the Defense Logistics Agency.

DLA Distribution's primary focus is Warfighter support. It ensures that the processes and tools are in place to ensure the readiness of the Warfighter whether he is at home station, preparing to deploy, or deployed. Supporting the Warfighter includes implementing

QUICK FACTS:

- **Item Numbers in Stock: 3.1 million**
- **Inventory: \$97.6 billion**
- **Storage: 76.7 million sq. ft.**
- **Receipts and Issues: Approximately 22.7 million per year**
- **Employees: Over 10,000**

proactive preparation, planning, and execution actions to support known and emergent requirements; sustaining and improving best value support to all operational commitments; refining capabilities and performance metrics; and enhancing partnerships with United States Transportation Command and other supply chain partners.

The organization's second strategic focus area is Stewardship Excellence. As DLA Distribution's responsibilities continue to grow, it strives to ensure that support to the Warfighter is both efficient by delivering the maximum payoff from taxpayer resources by continuously striving to employ better processes and business arrangements that reduce cost and provide for the growth and development of the distribution enterprise. The organization continuously reviews and analyzes business areas and existing systems to develop and implement



DLA Distribution provides world-class Cold Chain Management solutions.

refinements as needed in order to support DLA initiatives and provide maximum customer sustainment.

DLA Distribution's third strategic focus area is Workforce Development. As the DLA Director is committed to developing and capitalizing on the skills and experience of the DLA workforce, DLA Distribution is committed to ensuring its workforce is trained and able to meet the challenges of today and tomorrow. The organization acquires, develops, and sustains a diverse, empowered workforce that allows it to effectively support the Warfighter at the optimal cost. It identifies and implements training opportunities that ensure its workforce is able to continue to meet and exceed customer expectations.



Left: DLA Distribution provides customized kitting to meet customers' needs.

Center: A DLA Distribution Expeditionary employee loads shelters and air beams in preparation for deployment.

Bottom: DLA Distribution provides worldwide logistics support to America's Warfighters and Peacekeepers.





DLA Aviation



DLA Aviation supports more than 1,300 major weapon systems as the military's primary source for more than 1.3 million repair parts and operating supply items. More than 444,000 of the items managed are aviation parts, including spares for engines on fighters, bombers, cargo aircraft and helicopters; airframe and landing gear parts; flight safety equipment; and propeller systems.

Based at Defense Supply Center Richmond, Va., DLA Aviation manages supply, storage and distribution operations alongside its military customers at Robins Air Force Base, Ga.; Tinker Air Force Base, Okla.; Hill Air Force Base,

Utah; Marine Corps Air Station Cherry Point, N.C.; Naval Air Station North Island, Calif.; and Naval Air Station Jacksonville, Fla.

DLA Aviation also manages depot-level reparable procurement operations at Robins, Tinker and Hill Air Force Bases; Navy Inventory Control Point Philadelphia; and Redstone Army Arsenal in Huntsville, Ala.

The aviation supply chain has personnel at over a dozen stateside sites directly supporting Warfighters. DLA Aviation also operates the federal government's only industrial plant equipment

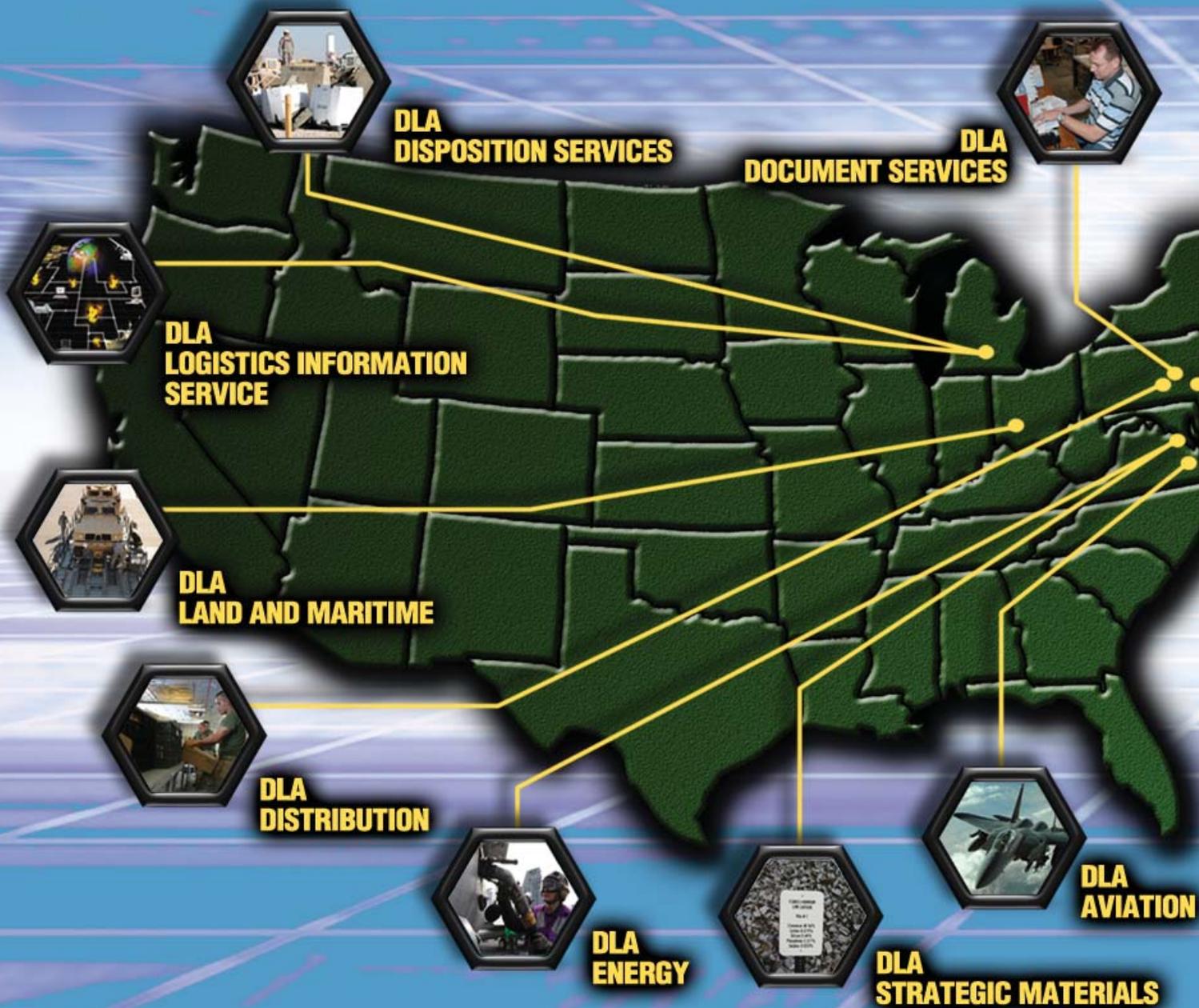
facility at Navy Inventory Control Point, Mechanicsburg, Pa.



QUICK FACTS:

- Inventory: 1.3 million repair parts and operating supply items
- Items: Over 440,000 aviation parts
- Support: 1,300 weapons systems
- Locations: 19 locations
- Employees: Over 3,650







WE ARE DLA



**DLA
TROOP SUPPORT**



**DLA
EUROPE & AFRICA**



**DLA
CENTRAL**



**DLA
PACIFIC**



DLA Troop Support

DLA Troop Support supplies and services U.S. service members by providing them food, clothing, textiles, medicines, medical equipment, general and industrial supplies, and supports U.S. humanitarian and disaster relief efforts.

Each year, DLA Troop Support supplies and manages over \$13.4 billion worth of food, clothing and textiles, pharmaceuticals, medical supplies, and construction and equipment supplies in support of America's Warfighters worldwide and their eligible dependents. Other customers include America's school children participating

in federal school lunch programs, and other non-Defense Department customers. Whether it's in the United States, Europe or the Pacific Rim, this peacetime revenue stream affords DLA Troop Support leverage in enhancing and assuring wartime readiness. As a global logistic supply chain integrator, DLA Troop Support provides a seamless supply system that can be utilized in both peace and wartime operations. DLA Troop Support's success also can

QUICK FACTS:

- **Locations: 26 locations**
- **Inventory: \$13.4 billion worth of food, clothing, textiles, medicines, medical supplies, construction and equipment items**

be attributed to the partnerships and alliances established with stakeholders and customers.

Throughout its history, DLA Troop Support actively supported nearly





every contingency operation, humanitarian relief effort, and every theater of operations where America's sailors, airman, soldiers, guardsmen and Marines have been deployed. DLA Troop Support has a long and heralded tradition of providing supplies and services, when and where needed, around the clock, around the world. DLA Troop Support, as a single inventory control point, will stay relevant and responsive as it transitions to the agile and focused logistics of the 21st Century.



find us on **facebook**
at www.facebook.com/dla.mil



DLA Land and Maritime

QUICK FACTS:

- **Employees: Over 3,000**
- **Locations: 49 locations**
- **Support: 1,400 weapons systems**
- **Sales: \$5.2 billion annually**
- **Orders: 6.7 million annually**

DLA Land and Maritime is the headquarters for DLA's Land and Maritime Supply Chains with over 3,027 employees in 49 locations

around the world. The organization manages 2.1 million items, and supports more than 145,000 customers throughout the military services, civil agencies and other DoD organizations. DLA Land and Maritime awards over 707,000 contracts annually, supports nearly 1,400 weapon systems, and handles over 6.7 million orders annually, with annual sales topping \$5.2 billion.

Of the nearly 1,400 weapon systems in the Land and Maritime

supply chain, the Mine Resistant Ambush Protection, or MRAP, and the MRAP All Terrain Vehicle, or MATV, have been designated the number one priority weapon systems by the Secretary of Defense. To facilitate support for this important weapon system, DLA Land and Maritime created innovative approaches to design, assess, control and develop supply processes to meet requirements for the simultaneous initial fielding and sustainment of six variants of MRAP and the MATV in Iraq and Afghanistan. Land and Maritime representatives at MRAP plants in Wisconsin, Illinois and South Carolina expedite parts, review and act upon long lead items and serve as a conduit for information.



Land and Maritime has also fielded a team of customer support experts in Afghanistan to expedite theater requirements for the MRAP and MATV. Land and Maritime partners with the DoD's MRAP Joint Program Office to write delivery orders against the vehicle production contract saving time and cost. This "best practices concept" combines requirements with the contractor to get price breaks for production line buys. Land and Maritime's overall efforts over the last year have doubled the National Stock Numbers assigned to MRAP, tripled stock on hand in the depots, and quadrupled the amount stocked forward in Kuwait. These efforts keep readiness rates consistently above goal, translating to countless saved lives.



The DLA Land and Maritime organization includes over 3,000 employees who are located in sites from Maine to Hawaii. With Base Realignment and Closure-mandated inclusion of three Depot Level Repairable sites and seven Supply Storage and Distribution sites, or SS&D, the organization has grown exponentially over the last two years and will add two additional SS&D sites at Barstow, Calif., and Anniston, Ala., next year.





DLA Disposition Services

Disposing of excess property

Disposition Services disposes of excess property received from the military services. The inventory changes daily and includes thousands of items: from air conditioners to automobiles, clothing to computers, and much more.

Property is first offered for reuse within the Department of Defense, transfer to other federal agencies, or donation to state and local governments and other qualified organizations.

Property not reutilized, transferred or donated may be sold to the public as surplus.

Global support for the U.S. military

Disposition Services operate more than 90 field offices, located at or near U.S. military installations

in about 41 states, two U.S. Trust Territories (Guam and Puerto Rico) and 16 foreign countries (Europe and Asia, including the Pacific region) as well as the Middle East and Southwest Asia. Disposition Services serves alongside the Warfighters, working from field offices in Afghanistan, Iraq and Kuwait with

Disposition Services teams deploying out to combat units' forward operating bases. The work force also services additional turn-in sites as needed.

Each workday, DoD activities around the world turn in thousands of items of excess equipment to Disposition Services. The organization's global mission includes providing disposal support in contingency operations in other countries as required.

Disposition Services has a worldwide work force of about 1,500 civilians and a few active duty military, and a key group of reservists.

Reutilization means big savings

In fiscal year 2009, \$2.2 billion worth of property was reutilized, transferred or donated. Every dollar's worth of property reutilized is a tax dollar saved.

The reutilization program is an excellent source of

supply for both mission-essential and support items.

Almost any major end item or repair part may be found at Disposition Services at one time or another and it's free to DoD units, although some accountable officers may impose a charge to their end users. Disposition Services also supports the State Department's Humanitarian Assistance and Foreign Military Sales programs.

Online

Property available for reutilization, transfer, donation and sale is displayed on the Internet.

The Disposition Services web site includes detailed information such as the property's condition and location, sales catalogs, sales schedules, successful bidder's lists and more.

Surplus Property Sales

Disposition Services has a partnership with a firm to sell DoD surplus property following the reutilization, transfer and donation cycle. Disposition Services audits the transactions to ensure compliance with regulations.

The company provides maximum use of the Internet for visibility of assets offered by them. While most surplus property is being sold through that contractor there are some exceptions, such as demil-required property or

QUICK FACTS:

- **Employees: Over 1,500**
- **Reutilization: Over \$2.2 billion annually**
- **Locations: more than 90 field offices**

usable property sold by Disposition Services in Europe and Asia. Property sold includes machine tools, hardware, electrical and electronics, material handling equipment, aircraft parts, vehicles, clothing and textiles, medical items, furniture and more.

The Demilitarization Program

This program ensures material with inherently military characteristics is rendered useless for its intended purpose prior to or as a condition of sale, turning offensive and defensive battlefield equipment into harmless scrap.

Disposing of hazardous property

Disposition Services manages the disposal of hazardous property, including hazardous material and hazardous waste, for all DoD activities. Hazardous property includes petroleum products, pesticides and industrial waste.

Disposition Services first offers the property for reuse; what is not reused is then offered for sale through commercial disposal contracts. This maximizes the use of each item and minimizes the environmental risk and cost associated with disposal.

Tightly controlled disposal actions ensure hazardous property is handled, transported and disposed of in an environmentally acceptable manner.

Only firms demonstrating superior qualifications and past performance are awarded contracts.

Resource Recovery and Recycling Program

This program conserves natural resources, reduces waste products and returns revenue to the military services.

The RRR program encourages DoD activities to identify and segregate marketable commodities of

recyclable materials.

Precious Metals Recovery

Often Disposition Services receives property, such as electronic parts, that contains gold, silver or platinum and platinum family metals. Disposition Services contracts for the recovery of these precious metals, significantly reducing DoD's need to purchase them.





DLA Strategic Materials

DLA Strategic Materials – a field activity of DLA Acquisition (J7) – is responsible for the stewardship of strategic and critical materials in the United States National Defense Stockpile, or NDS. An early form of the NDS was created just before World War II with the mission to acquire and store metals, minerals and agricultural supplies. The stockpile of materials was intended to decrease dependence upon foreign sources of supply during national emergency.

DLA Strategic Materials stores 21 commodities with a current market value of over \$1.2 billion

at 10 locations in the U.S. Commodities range from base metals such as zinc, cobalt, and chromium to the more precious metals such as platinum and iridium.

The “stockpile” joined DLA in 1988 after spending nearly 40 years under the umbrellas of the General Services Administration and the Federal Emergency Management Agency. The Secretary of Defense was designated “Stockpile Manager” by executive order, who in turn delegated responsibility for the stockpile to the Under Secretary of Defense for Acquisition,

Technology and Logistics, AT&L. Continuing down the chain of command, the Deputy Under Secretary of Defense for Logistics and Material Readiness, or L&MR, performs policy oversight and DLA Strategic Materials operates the stockpile.

In response to

congressional concerns about the identification and availability of strategic and critical materials important to national defense interests, USD (AT&L) sent a report to

congressional committees on Apr. 24, 2009.

QUICK FACTS:

- **Items: 21 commodities**
- **Inventory: \$1.2 billion**
- **Employees: Approximately 90**

The AT&L report concluded that (1) the NDS should be reconfigured to enable the Nation to more quickly adapt to current world market conditions and ensure the future availability of materials required for defense and national security needs, and (2) the current policy to dispose of materials in the NDS could be modified to reflect the realities of today's global marketplace.

Conclusions included in the report were drawn from recommendations made by the DoD Strategic and Critical Materials Working Group that was established by AT&L and chaired by the Deputy Undersecretary of Defense for Industrial Policy.

A reconfiguration implementation plan was sent to Congress in August 2010 and a legislative proposal is planned for 2011 to introduce modifications needed to the Strategic and Critical Materials Stock Piling Act of 1939.

DLA Strategic Materials currently employs approximately 90 people working at three staffed depots and the DLA Headquarters complex located at Fort Belvoir, Va.



DLA Energy

As the organization which purchases and manages the Department of Defense's energy products and services, DLA Energy has distinguished itself as a national asset for our nation's defense. Whether our military engages in peacekeeping operations or emergency relief missions, DLA Energy's role is crucial to their success. Without fuel, aircraft don't fly, ships don't sail and ground equipment doesn't move. DLA Energy ensures the military accomplishes its mission anywhere in the world.

In the role as a petroleum materiel manager, DLA Energy supports the military and federal agency customers at over 4,000 locations. This dedicated service provides product to the Statue of Liberty and the Grand Canyon National Park, and from the Antarctic to your neighborhood postal delivery truck.

DLA Energy purchases more light refined petroleum product than any other single organization or company in the world. With over a \$4.1 billion annual budget, DLA Energy expects to procure nearly 110 million barrels of petroleum products each year. That's enough fuel for 1,000 cars to drive around the world 4,620 times—or 115.5 trillion miles.

To meet customers' needs, DLA Energy manages 250 national stock numbers for petroleum products. DLA Energy manages jet fuels, aviation gasoline, automotive gasoline, heating oils, power generation, naval propulsion fuels, lubricants, natural gas and coal. The key military fuels procured are: JP-5, a kerosene-based jet fuel primarily used for Navy carrier-based aircraft; JP-8, a kerosene-based fuel similar to Jet A-1, a commercial jet fuel; and F-76, a U.S. naval diesel similar to marine gas oil.

As electricity began to deregulate, DLA Energy engaged this new market and is prepared to ensure the continued reliable supply of electricity and related services while providing cost savings to its military and federal civilian agency customers.

DLA Energy is divided into six commodity business units, each specializing in a specific product or service. By taking advantage of an integrated teaming concept, DLA Energy's customers enjoy "one-stop shopping" for all of their needs. Whether the issue pertains to requirements, transportation, contracting or quality, a solution

QUICK FACTS:

- **Locations: 24 locations worldwide**
- **Employees: Over 1,100**
- **Production: Nearly 110 million barrels of petroleum products annually**
- **Stock: Over 250 national stock numbers for petroleum products**
- **Sales: Over \$12 million annually**

is just a phone call away. At DLA Energy, the goal, energizing the military's next mission, is always in sight.



Let Your Voice Be Heard!

DDC's leaders want to hear your suggestions and questions for improving DDC's culture.

<https://ddcnet.ddc.dla.mil>



DLA Logistics Information Services

DLA Logistics Information Services Cataloging Directorate is the centralized and consolidated cataloging activity for all Department of Defense cataloging, and perform all 12 Department of Defense cataloging functions and provides direct cataloging services in support of Warfighters, all DoD agencies (both at the wholesale and retail levels), and approximately 50 NATO and other allied nations. It is responsible for operational assignment, life cycle maintenance and collaboration with each of the Services for the 7.4 million National Stock Numbers and all the descriptive data associated with each item of supply.

The organization provides day-to-day cataloging support (143K new item reviews and over 1.2M maintenance actions last year) to all of its customers, implements cataloging policies, develops cataloging procedures, works special projects for the Services and provides metrics to monitor production performance of all cataloging actions. As the focal point for all DoD cataloging actions, the Directorate is dedicated to providing timely, accurate and complete logistics support to the entire DoD logistics community.



QUICK FACTS:

- **Responsible for operational assignment, life cycle maintenance and collaboration with each of the Services for the 7.4 million National Stock Numbers**
- **Performance: all 12 Department of Defense cataloging functions**
- **Workload: executed 143,000 new item reviews and over 1.2M maintenance actions last year**
- **Service reach: 50 NATO and other allied nations**

DLA DISTRIBUTION IS AN EQUAL OPPORTUNITY EMPLOYER



All Federal employment opportunities are posted at the Office of Personnel Management website: www.usajobs.gov

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DLA DISTRIBUTION IN REVIEW



DLA Document Services

As a field activity of the Defense Logistics Agency, DLA Document Services has been serving

the Department of Defense for over 60 years. They provide a full portfolio of best value document services ranging from traditional offset printing, through on-demand output, to online document services, and are the catalyst for document automation in DOD by actively functioning as a transformation agent to move the department toward the use of online documents and services.

Documents are a common denominator and key enabler to any business, including DoD.

DLA Document Services is DoD's full-service document solutions provider. DLA Document Services currently manages more than 180 service facilities, primarily located on U.S. military bases worldwide in seven countries. Besides this robust organic capability, the organization leverages the capabilities of the industry by outsourcing nearly 70 percent of the DoD's document requirements through more than 400 commercial service contracts, some of which are through the Government Printing Office.

The multitude of DLA Document Services include the building of libraries of digital documents allowing for online access, the provision of multifunctional devices (that print from networks, copy, fax, and scan) in customer workspaces, and the conversion of paper documents to standard digital formats.

Online document services include:

- Web based eCommerce access to services allowing the customer to shop, order, and obtain status (of job delivery and accounts) online from their desktop.

- Electronic Document Management – a service to build complex digital libraries of documents with online access. Centers of Excellence provide shared EDM customer support.

- Distribute and Print Services – the distribution of standard digital document files to any of its worldwide production facilities with output on demand within hours to days depending on the size of the job.

- Equipment Management Solutions – DLA Document Services is one of the government's largest providers of best value output and scanning equipment directly into customer workspaces.

- Document Conversion Services – with billions of pages converted for customers, DLA Document Services is the leader in the federal government.

- Document Assessments – office copiers, printers, faxes and scanners are low cost items and often are not perceived as a cost driver. DLA Document Services conducts objective analysis which provides an inventory of these items in the customer workspace determines the current cost and makes solid recommendations to save dollars. Studies completed so far have saved customers between eight and 41 percent.

DLA Document Services knows the value of customer relationship management in living by the mottoes “We Exist for the Convenience of the Customer” and “Can Do Right Now.” It realizes customer service and responsiveness are the main differentiators to being the DoD's best value provider.

QUICK FACTS:

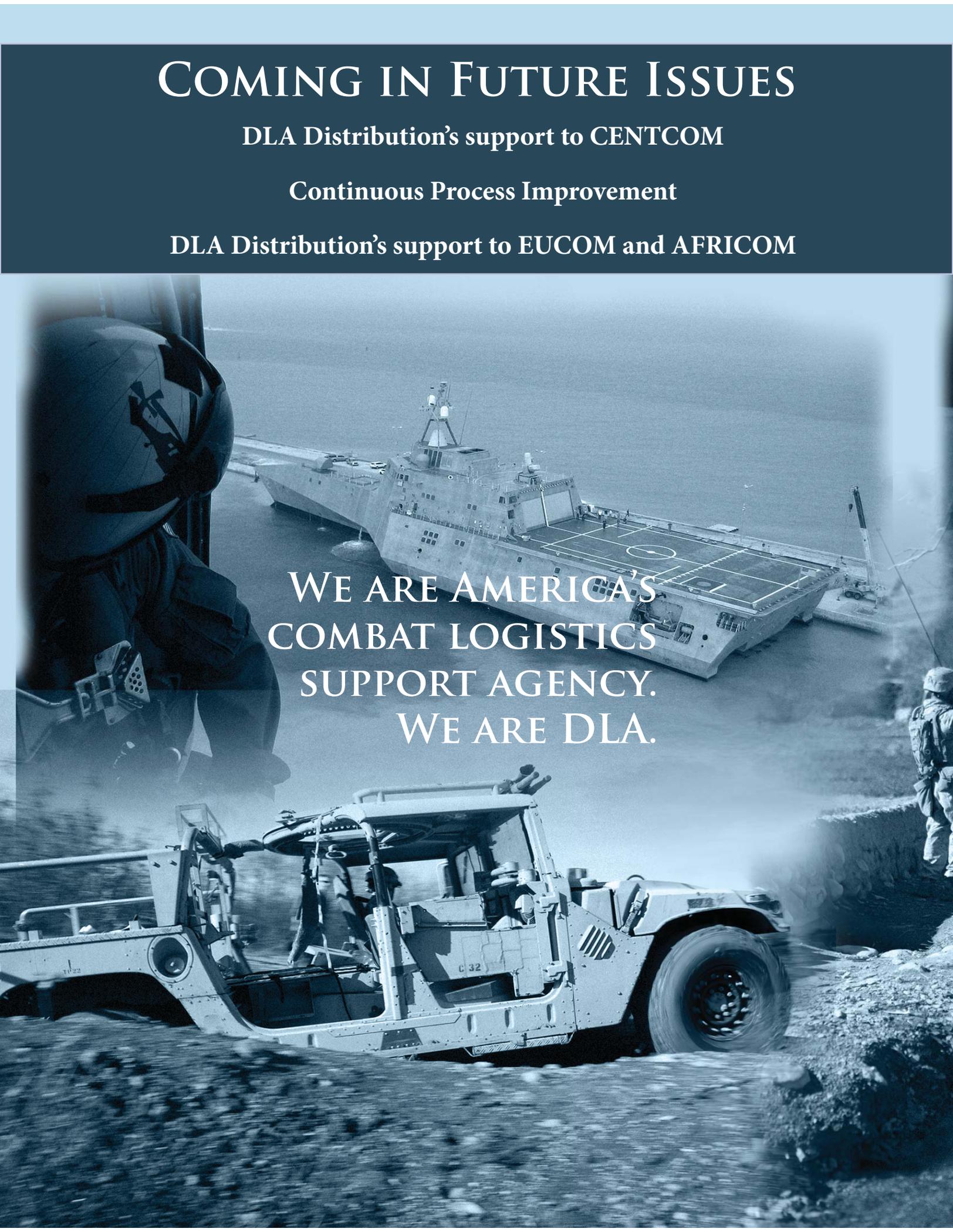
- **Service facilities: more than 180**
- **Existence: over 60 years**
- **Workload: helps DLA Distribution administer more than 21 million pages annually of documentation such as invoices, packing lists and bills of lading**
- **Locations: 7 countries**

COMING IN FUTURE ISSUES

DLA Distribution's support to CENTCOM

Continuous Process Improvement

DLA Distribution's support to EUCOM and AFRICOM



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COMBAT LOGISTICS
SUPPORT AGENCY.
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